Confidential

Survey of Trends in Business Activities of Foreign Affiliates

Form for FY2017 Survey of Trends in Business Activities of Foreign Affiliates

1.Tax included

2.Tax excluded

111

Consumption tax

;	Submission Deadlir	ne		2017/8/31									
	Submit To	Min	nister of Eco	nomy, Trade a	and Industry								
o be comp	oleted by Ministry of Econom	y, Trade and Ir	ndustry)	, —									
		-											
cor Sco	s survey covers comp nditions during the yea	ar 2017.											
	 A company in which investor's direct in 	vestment ra	atio is more t	han 10%.	•	•	•						
	 A company funder investors, in which 	the total	ratio of the fo	oreian investors'	direct and indir	ect in	vestment is m	ore tha	n one th	ird of the	shares	eign s or	
o Th	holdings of the core entries in this surv											hev	
wi	Il not be used for an	y purpose:	s that may c	ause concern t	o the responde	ent.						,	
Co	mpleting the Survey I	orm" bef	ore completir	ng this form.	_				-iease i	elel to	Notes	101	
	monetary amounts sl 1 Company outline,"								us surv	ev. If any a	alterati	ons	
	ed to be made, cross								•				
(S	ince we may need to	make sor	ne clarificati	ions, please de	signate the cor	ntact o	details for the	perso	n compl	eting the	form.))	
	lame of spondent				Department								
	ess (only provide the	ne addres	s if it differs	from the	Telephone								
addr	ess of the head offi	ce written	in 102)		No.								
Cam.	aanu Outlina												
Com	oany Outline									* If the a	ddress of	the hear	l office
101	(katakana) Company name									differs fi	rom the a stration,	ddress ir write the	ndicated address
											e which i ing as th		
102	(Postal code) Address									+			
		Business	sector No.		Type of inc	dustry			* Please e	nter your ind	ustrial cla	assificatio	n.
103	Business sector code				.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, a.o.i. y			Table in	efer to the Ind Appendix I of orm. If you a	the Note	s for Con	npleting t
	Foreign capital				the first decimal point			ontor	industry,	enter the spe	ecific deta	ails of you	ır busine
104	ratio		•		has made both direct of the investment rational control of the investment rational control of the control of th			ent	Write the n	ame of the p	rincipal fo	oreign inv	estor in
	Name of the							*	Japanese I If it is a cor	atakana cha npany, enter	racters of the comp	r Roman bany nam	letters. e.
105	principal foreign investor							i	nvestment	pany has botl s from foreigr reign investor	n investo	rs, enter t	he
	Nationality of the	No. of reg	gion/country	Name of r	egion/country		* Refer to the Re	gional and	National C	Classification	Code Tal	•	uo.
106	principal foreign investor						Appendix II of the *Write the nation	ality of the	principal f	oreign invest	or you en	tered in	
	Investment ratio			*Write figures up to	the first decimal poin	nt and ju	Item 105 above, stify to the right.		tne princip	aı toreign inv	estor."		
	of the principal foreign investor		•	in Item 105 above	ent ratio of the princip , "Name of the princip	oal foreig	gn investor entered gn investor."	ı					
107	If you are under		nestic compaining is a subject to the compaining is compained by the companion of the compa	*			Investment r	atio of t	he				
	"Scope of the survey 2)"	principal fore	eign investor ente				domestic cor (responded to th	mpany				 	
	3 /		foreign investor")	Business se	ector No.	Τ\	pe of industry						,
8	Business sector code of the	1.Same	sector			,	<u>p = == ====</u>		i	the business nvestor you e Name of the	ntered in	Item 105	above,
O	principal foreign investor	2.Differe	ent sector						t	ne same of your ircle 1, and if	our busin	ess secto	or, please
				(¥ million)					r	nswer the co	pe of inc	lustry.	
109	Capital or investments				* Enter the amount investments held.	of paid-	in capital or		i	f the principa ndividual, lea lank and ente	ve the bu	isiness se	ector no.
			T +14.7	and the state of t]					ndustry.		101	,, 0.
110	A accounting torm	1	" Write the ty	vo-digit accounting me	DOM								

* Circle the relevant number corresponding to whether consumption tax is included in the monetary amounts given below.

2. Operation status

2-1. Operation status

Circle the relevant number for the operation status of your company as of March 31, 2017.

If "5. Dissolution, withdrawal and foreign capital reduced" is applicable, circle one of the two indicated corresponding periods

during which the dissolution, withdrawal, or foreign capital reduction occurred.

	1. In operation	Company is currently in operation.
	Before the first accounting term after establishment	Company has not yet reached the first accounting term after establishment or after foreign capitalization.
	Not yet established, not yet in operation	Company has not yet been established/ is not in operation
211	4. Suspended	Company is temporarily out of business or in dormancy.
	Dissolution, withdrawal, or reduction of foreign capital ratio	Company dissolved due to liquidation, bankruptcy, takeover, merger or similar reason. Your company's foreign investors have withdrawn or your company's ratio of capitalization by foreign investors has fallen below one third.
	i. In FY2016 ii. In or before FY2015	

- * Fill in all the items from 2-2 amounts given below
- * Fill in the items 231 "Year of establishment or foreign capitalization," 241 "Reason for which the ratio of shares or equity owned by foreign investors has surpassed one third of the total shares."
- * i. For those who selected fiscal 2015, please answer item 221, 222 "Transfer of functions" and item 231 "Year of establishment or foreign capitalization".

2-2. Transfer of functions (Please answer this question, only if you answered and selected "1" or "5 and i" in 2-1.)

Are there any functions that were transferred from Japan overseas during fiscal 2016?

Select an item and circle the corresponding number from below.

For the transferred functions, enter the country and region it was transferred to. (multiple answers possible)

			.			Transferred functions	Country and region transferred to
221	1	Yes			1	Corporate planning	
221	2	No	Only if you answered "Yes"		2	Sales and marketing	
			165	222	3	Research and development	
				222	4	Manufacturing and processing	
					5	Distribution	
					6	Finance	
				1	. —	·	

^{*}Please refer to "Appendix II Regional and National Classification Code Table"

2-3. Year of establishment or foreign capitalization

Please write the two-digit month and four-digit year of the time when the ratio of shares or equity owned by foreign investors surpassed one third of the total shares in your company.

Human resources

If the ratio of shares or equity owned by foreign investors was less than one third at the time of establishment, give the year when it surpassed one third of the total.

		YYYY	MM
224	Year of establishment or		
231	foreign capitalization		

^{*} If the company that invested in your company changed either from a foreign investor to another foreign investor or from a foreign investor to a foreign-affiliated holding company, write the initial "Year of establishment or foreign capitalization" instead of the time when the investing company changed.

2-4. Reason for which the ratio of shares or equity owned by foreign investors has surpassed one-third of the total shares Select and circle one number from the following.

If your investing company changed from one foreign investor to another foreign investor or from a foreign investor to a foreign-affiliated holding company, write "Reason for which the ratio of shares or equity owned by foreign investors has surpassed one third of the total shares" referring to the initial time instead of at the time when the investor changed.

	Newly established by a single company	١.
241	2. Newly established as a joint venture	*
241	3. Merger & Acquisition	
	4. Other	

Please include cases in which the ratio of shares or equity owned by foreign investors has surpassed one third of the total shares due to a capital increase after the M&A.

If you selected "1. In operation" under the "2-1. Operation status", please answer after "3 Employment (Total full-time persons employed)".

However, if you responded to "The FY2016 Basic Survey of Japanese Business Structure and Activities of the Ministry of Economy, Trade and Industry," fill in the survey items only within the red frames. The "Basic Survey of Japanese Business Structure and Activities" is a designated statistical survey conducted by the Ministry of Economy, Trade and Industry for those companies with 50 employees or more and with capital of 30 million yen or more. For details, refer to page 5 of the "Notes for Completing the Survey Form."

If you selected an answer <u>other than</u> "1. In operation" under the "2-1. Operation status", please answer after 9 Investment environment in Japan.

3. Employment (Total full-time persons employed)

3-1. Types and functions of establishments in Japan

(Persons)

	•
311	Total full-time persons employed
312	(Number of foreign full-time persons included in the figure above)
313	Salaried directors
314	(Number of foreign salaried directors included in the figure above)
315	Full-time employees
316	(Number of foreign full-time employees included in the figure above)
317	Regular employees, regular staff
318	(Number of foreign regular employees, regular staff included in the figure above)
319	Part-timers, casual employees

- * "Full-time employees" refers to regular employees, regular staff, part-timers, and casual employees
- * "Full-time employees" refers to those who have been employed for a period unspecified or at least one month
- * "Regular employees and regular staff" means a person who is a regular employee, for whom generally there is no limit on the term of employment contract (including retirement system), at your company and works a prescribed number of hours a work of hours a week.
- *Please do not include the number of temporary workers contracted from a temporary staffing agency.

 * If there are no applicable figures, write "-."

3-2. T	Total full-time pe	rsons employed (en	tered in 311 "Total")	for e	ach prefecture		
		321	322			321	322
		Total full-time persons employed	Number of foreign full-time persons included in the figure above			Total full-time persons employed	Number of foreign full-time persons included in the figure above
1	Hokkaido			25	Shiga		
2	Aomori			26	Kyoto		
3	Iwate			27	Osaka		
4	Miyagi			28	Hyogo		
5	Akita			29	Nara		
6	Yamagata			30	Wakayama		
7	Fukushima			31	Tottori		
8	Ibaragi			32	Shimane		
9	Tochigi			33	Okayama		
10	Gunma			34	Hiroshima		
11	Saitama			35	Yamaguchi		
12	Chiba			36	Tokushima		
13	Tokyo			37	Kagawa		
14	Kanagawa			38	Aichi		
15	Niigata			39	Kochi		
16	Toyama			40	Fukuoka		
17	Ishikawa			41	Saga		
18	Fukui			42	Nagasaki		
19	Yamanashi			43	Kumamoto		
20	Nagano			44	Oita		
21	Gifu			45	Miyazaki		
22	Shizuoka			46	Kagoshima		
23	Aichi			47	Okinawa		
24	Mie				Total		

4. Types and functions of establishments

4-1. Types and functions of establishments in Japan

Please	enter the	nu	mbe	er of	est	tabli	shm	nent	s fo	r ea	ach	of th	ne fu	unct	ions	s be	low				(L	Jnits	:	No.	of e	estal	olish	nme	nts)
			4	11			41	12			4′	13			41	4			4	15			4	16			41	17	
		Corporate planning			Sales and marketing		Research and development		Manufacturing and processing			Distribution			Finance			Human resources		s									
																										1			
1 No. 0	of oliohmonto																												

^{*}If an establishment bears multiple functions, enter it in each applicable function. Enter "-" if there is no applicable figure.

4-2. Location of regional headquarters

Does your company serve as a regional headquarters that controls functions (Note 2) of bases that have a capital relationship with the

foreign parent company (Note 1) in the Asia and Oceania region?

Circle the corresponding number.

1. Yes 2. No

421

422

(Note 1) Parent company hereafter refers to the principal foreign investor entered in item 105 "Name of the principal foreign investor."

(Note 2) Function refers to those listed in the following under "Functions".

This is for companies that answered "1. Yes" in item 421.

Which countries and regional bases does your company control? Also, what functions in those bases does your company control?

Circle the corresponding country and region's number and select the corresponding function(s) from the function column below and enter that number. (multiple answers possible)

Function Country/Region Function Country/Region Function Country/Region 7. Thailand 13. Australia 1. China 8. Indonesia 14. New Zealand 2. Hong Kong 3. Taiwan 9. Cambodia 15. Japan (Japanese companies other than your 4. South Korea 10.The Philippines company) 11. Malaysia 16. Other Asia and Oceania regions 5. India (Country/Region: 6. Vietnam 12. Singapore

This is for those that answered in item 421 "2. No", or answered "1. Yes", but has a regional headquarters in the Asia and Oceania region other than your company.

Where is your parent company's regional headquarters that controls all of the bases in the Asia and Oceania regions located (excluding your company)? Also, what functions are controlled by that regional headquarters? Circle the corresponding country and region's number and select the corresponding function from the function column below and enter that number (multiple answers possible). Select "21. Not established" if the foreign parent company acts as the Asia and Oceania regional headquarters.

	Country/Region	Function	Country/Region	Function	Country/Region	Function
	1. China		9. Cambodia		16. Other Asia and Oceania regions	
423	2. Hong Kong		10. The Philippines		(Country/Region)	
	3. Taiwan		11. Malaysia		17. North America	
	4. South Korea		12. Singapore		18. Central and South America	
	5. India		13. Australia		19. Europe	
	6. Vietnam		14. New Zealand		20. Middle East/Africa	
	7. Thailand		15. Japan		21. Not established	
	8. Indonesia		(Japanese companies			
			other than your company)			

Functions	1. Corporate Planning	2. Sales and Marketing	3. Research and development	4. Manufacturing and processing
i dilottorio	Distribution	6. Finance	7. Human resources	8. Other

5. Sal	es turnover and purchase turnover				
5-1. S	ales turnover				(¥ million)
					* If your business is banking, life insur- or non-life insurance, write the currer
511	Total sales turnover				expenses. If your business is other finance, write the operating expenses
512	Exports (included in 511)				* Write the amount of goods directly exported by your company carrying c customs procedures in its own name.
513	Exports to principal foreign investors (included in 512)				* Enter the exports from the principal foreign investor you put in Item 105 "Name of the principal foreign investo
514	Exports to Asian region (included in 512)				* If there are no applicable figures, writ
515	Royalty income (included in 511)				* If the amount is less than 1 million, w "0".
5-2. P	urchase turnover				(¥ million)
	T	-			* If your business is banking, life insur- or non-life insurance, write the currer
521	Total purchase turnover				expenses. If your business is other finance, write the operating expenses
522	Imports (included in 521)				* Write the amount of goods directly imported by your company carrying c customs procedures in its own name.
523	Imports from the principal foreign investors (included in 522)				* Enter the imports from the principal foreign investor you put in Item 105
524	Imports from Asian region (included in 522)				"Name of the principal foreign investo
	(moracea m ozz)				* If there are no applicable figures, writ
611	Dividends			¥ million)	ii there are no applicable ligures, write
					* If the amount is less than 1 million, write "0".
612	Interest on loans				
613	Royalties				
6-2. R	&D expenses				* Mahara ara ara ara l'arbha farura unita " "
621	In-house R&D expenses				* If there are no applicable figures, write "" * If the amount is less than 1 million, write "0".
622	Expenses for R&D commission				
623	Research grants				
6-3. P	ant and equipment investments				
			1 1	(¥ million)	assets (including construction in process account and
631	Plant and equipment investment (excluding land)	\			excluding land) during fiscal year 2013 before depreciation.
031	riant and equipment investment (excluding land,	,			* If there are no applicable figures, write "" * If the amount is less than 1 million, write "0".
7. Pro	fit			(Y million)	
				(¥ million)	
701	Current profit (△ indicates a loss)				*Add Δ before figures when you have made a loss in the current profit or the current net income.
702	Current net income (△ indicates a loss)				

8. Assets

				. (≠	: million)
80	Total assets				
80	2 Total net assets				

9. Investment environment in Japan

9-1. What is attractive about expanding business in Japan? Please select up to 5 top items from the following and circle the corresponding number.

	1	Income levels are high. Customer volume for products and services is high (large market).		Extensive infrastructure (transportation, energy, communications, etc.)
		Sensitive to added value and trends in products and services.	10	Solid financial environment, financing opportunities
		Proving ground for measuring competitiveness of new products and services		Extensive breaks and incentives
	3	Concentration of global companies and affiliates	12	Extensive business support organizations
911		Gateway to the Asian market. Optimal location for regional headquarters.	13	Low cost of doing business (labor, real estate, etc.)
	5	Availability of quality personnel	14	Developed living environment
		Geographical advantage for accessing headquarters and countries your company manages.	15	Legal provisions regarding intellectual property is extensive
	7	Very open business regulations		Increased demand is projected due to the Olympic Paralympic Games 2020
	8	High quality research and development environment	17	Other (specify":)

9-2. What do you think are factors inhibiting expanding business in Japan?

Please select up to 5 top items from the following and circle the corresponding number.

	1	Difficulty securing personnel. (management, engineers, persons with language skills, common labor, etc.)	8	Complicated administrative procedures (long time required from application to approval, complicated procedures, etc.)
	2	High standard that users demand from products and services (quality, delivery, price, etc.)	9	Shortage of information and support services (shortage of market information in English, underdeveloped support organizations, etc.)
	3	High cost of doing business (labor, tax, real estate, etc.)	10	Difficulty securing financing (difficult loan conditions, regulations regarding financing)
921		Exclusivity and distinctiveness of the Japanese market (intragroup transactions, connections,	11	Living environment for foreigners (admittance system of schools, hospitals, etc. for foreigners; lifestyle differences, etc.)
321		business practices, etc.)	12	Concerns regarding radiation exposure
		Difficult M&A environment (legal system, resistance to foreign capital)	13	Concerns regarding natural disasters such as earthquakes and tsunamis
		Not enough breaks and incentives (tax privileges, lack of available assistance, etc.)	14	Other (specify":)
	7	Strict regulations, permits and license system (legal restraints, product planning and inspection, etc.)		

10. Cost of doing business in Japan

What do you think are inhibiting factors with regards to the cost of doing business in Japan? Please select up to 3 top items from the following and circle the corresponding number.

	1	Labor costs		Facility costs (plant, information systems, office equipment, etc.)	9	Utilities (electric, gas, plumbing, etc.)
1001	2	Rent (office space)	6	Distribution costs	10	Land leasing costs
	3	Tax liability	7	Communication costs	11	Other(specify":)
	4	Land acquisition costs	8	Social security costs		

11. Employment and human resources in Japan

11-1. What do you think are inhibiting factors in securing Japanese personnel?

Please select **up to 3 top items** from the following and circle the corresponding number.

	1	High standards of compensation such as salary, etc.
	2	High standards of non-obligatory welfare costs
	3	Recruiting and hiring costs
	4	Strict labor regulations
1111	5	Lack of mobility in the labor market
	6	Underdeveloped employment agency services
	7	Business communication difficulties in English
	8	Other (specify":)

11-2. What do you think are inhibiting factors in securing foreign personnel?

Please select **up to 3 top items** from the following and circle the corresponding number.

	1	High standards of compensation such as salary, etc.	
	2	High standards of non-obligatory welfare costs	
	3	Difficulties obtaining permanent residence	
	4	Difficulties obtaining work visas	
	5	Difficulties obtaining visa for domestic workers and babysitters	
1121	6	Difficulty finding residential accommodation	
	7	Lack of medical facilities with English speaking staff	
	8	Lack of international schools	
	9	Difficulty finding employment for spouse	
	10	Business communication difficulties in Japanese	
	11	Other (specify":)

12. Business Partnerships with Japanese companies

12-1. What is the total number of Japanese companies that your company partnered with?

Please select **only one** from the following and circle the corresponding number.

	1	Less than 1 company
	2	1 company
1211	3	2-4 companies
	4	5-9 companies
	5	More than 10 companies

12-2. What was the advantage in partnering with a Japanese company?

Please select **only one** from the following and circle the corresponding number.

* Please respond only if you answered no. 2-5 in 12-1.

	1	Made entering the Japanese market easier
	2	Achieved business stabilization and expansion
	3	Served as foothold for Asia market expansion
1221	4	Gained outstanding technology and expertise
	5	Learned Japanese business practices
	6	Made use of partner's human and corporate network
	7	Raised trust and reliability from customers
	8	Other (specify:)

13. What are your future plans for business partnerships with Japanese companies?

Please select **only one** from the following and circle the corresponding number.

Г		Aggressively promote business partnerships with Japanese companies
1301	2	Partner with Japanese companies as needed
1301	3	Not considering business partnerships with Japanese companies
	4	Do not know

14. What are your thoughts on your company's hiring outlook for this year?

Please select only one from the following and circle the corresponding number.

		,
	1	Will increase staff
1401	2	Maintain current conditions
	3	Will reduce staff

15. Future business expansion in Japan

What are your thoughts on future business expansion in Japan? Please select just one from the following and circle the corresponding number.

		<u> </u>
	1	Planning business expansion
1501	2	Maintain current conditions
1301	3	Planning to downsize
	4	Discontinue operations

This completes the survey. Thank you for your cooperation.