Confidential Survey of Trends in Business Activities of Foreign Affiliates

Form for FY2018 Survey of Trends in Business Activities of Foreign Affiliates

	[Submission Deadlir		2018/8/31				g					
			-			_							
		Submit To	Minister of Econo	omy, Trade ar	nd Industry								
	To be co	mpleted by Ministry of Econom	y, Trade and Industry) —	-									
	o T o T o A o n	 a company in which investor's direct investors, in which holdings of the completing of the completing the survey formpleting the Survey Full monetary amounts shift [] Company outline," 	panies that satisfied the fol ar 2017. ch more than one third of a vestment ratio is more than d by a domestic company h the total ratio of the fore mpany concerned, and in y vey will be used for statis y purposes that may cau: y is as of March 31, 2018 Form" before completing the hould be indicated in yen d "2-3," and "2-4" are out the items with a ==== and be make some clarification	shares or hold n 10%. (in Japan) in ign investors' (which the princ tical purpose se concern to . Please give this form. lenomination, r e pre-printed ba and input the c	dings is owned which more the direct and ind sipal foreign in iss only and with the respond annual figure rounded off to ased on the in correct entries	d by har lire ves fill 1 den s for s ont	y a oct sto be nt. for	a foreign investor, and ir one third of shares or he investment is more than or's direct investment rat e kept confidential unde or the fiscal year 2017. If s of one million yen. nation given in the previo	n which the p oldings is ov n one third c io is more th er the Statis Please refer	principal foreign whed by foreign of the shares or ian 10%. stics Law. They to "Notes for f any alterations			
	Ade	•	he address if it differs fro ice written in 102)	om the	Telephone No.	1							
1	Con	pany Outline											
		(katakana)								If the address of the head off differs from the address indic			
	101	Company name							1	the registration, write the add the office which is actually functioning as the head office	Iress of		
	102	(Postal code) Address											
	103	Business sector code	Business sector No.		Type of in				* Please refer to Table in Apper Survey Form.	Please enter your industrial classification. Please refer to the Industrial Classification Con Table in Appendix I of the Notes for Completing Survey Form. If you are not sure of your type o industry, enter the specific details of your busin			
	104	Foreign capital ratio	*If th		has made both dire	ect a	anc	d indirect investments, enter nd the indirect investment	Write the name of	of the principal foreign investo	or in		
	105	Name of the principal foreign investor						*H	If it is a company f your company investments from	ana characters or Roman letter, enter the company name. has both direct and indirect a foreign investors, enter the investor with the higher ratio.			
-	106	Nationality of the principal foreign investor	No. of region/country	Name of re	egion/country	i		* Refer to the Regional and Appendix II of the Notes for * Write the nationality of the	National Classif or Completing the principal foreigr	fication Code Table in e Survey Form. n investor you entered in			
	407	Investment ratio of the principal foreign investor	•	Write figures up to t Enter the investmer in Item 105 above,	nt ratio of the princ	cipal	l fo	Item 105 above, "Name of id justify to the right. oreign investor entered oreign investor."	the principal for	eign investor."			
	107	If you are under "Scope of the survey 2)"	The domestic company name (which is owned by the principal foreign investor entered in item 105 "Name of the principal foreign investor")					Investment ratio of the domestic company (responded to the left colur		•			
	108	Business sector code of the principal foreign investor	1.Same sector 2.Different sector	Business see	ctor No.			Type of industry	investo "Name the sau circle ? answe	usiness sector of the principa or you entered in Item 105 ab of the principal foreign inves me of your business sector, p 1, and if not, please circle 2 a r the corresponding business	oove, stor" is blease ind		
	109	Capital or investments		(¥ million)	* Enter the amoun investments held		f p	paid-in capital or	numbe * If the p individ blank a	 If the principal foreign investor is an individual, leave the business sector no. blank and enter "individual" for type of industry. 			
	110	Accounting term	* Write the two-c	digit accounting more	nth.				mausti	ч у.			
-	111	Consumption tax		ircle the relevant nu x is included in the				whether consumption n below.					

2. Operation status

2-1. Operation status

Circle the relevant number for the operation status of your company as of March 31, 2018.

If "5. Dissolution, withdrawal and foreign capital reduced" is applicable, circle one of the two indicated corresponding periods during which the dissolution, withdrawal, or foreign capital reduction occurred.

during	which the dissolution, withdrawal, or f	oreign capital reduction occurred.	* Fill in all the items from 2-2 amounts given
	1. In operation	Company is currently in operation.	below.
	2. Before the first accounting term after establishment	Company has not yet reached the first accounting term after establishment or after foreign capitalization.	* Fill in the items 231 "Year of establishment or foreign capitalization," 241 "Reason for which the
	3. Not yet established, not yet in operation	Company has not yet been established/ is not in operation	 ratio of shares or equity owned by foreign investors has surpassed one third of the total shares."
211	4. Suspended	Company is temporarily out of business or in dormancy.	J
	5. Dissolution, withdrawal, or reduction of foreign capital ratio	Company dissolved due to liquidation, bankruptcy, takeover, merger or similar reason. Your company's foreign investors have withdrawn or your company's ratio of capitalization by foreign investors has fallen below one third.	* i. For those who selected fiscal 2017, please answer item 221, 222 "Transfer of functions" and item 231 "Year of establishment or foreign capitalization".
	i. In FY2017 ii. In or before FY2016		

2-2. Transfer of functions (Please answer this question, only if you answered and selected "1" or "5 and i" in 2-1.) Are there any functions that were transferred from Japan overseas during fiscal 2017?

Select an item and circle the corresponding number from below.

For the transferred functions, enter the country and region it was transferred to. (multiple answers possible)

			1			Transferred functions	Country and region transferred to
221	1	Yes			1	Corporate planning	
221	2	No	Only if you answered "Yes"		2	Sales and marketing	
			ies		3	Research and development	
				222	4	Manufacturing and processing	
					5	Distribution	
					6	Finance	
					7	Human resources	
					8	Other	

*Please refer to "Appendix II Regional and National Classification Code Table"

2-3. Year of establishment or foreign capitalization

Please write the two-digit month and four-digit year of the time when the ratio of shares or equity owned by foreign investors surpassed one third of the total shares in your company.

If the ratio of shares or equity owned by foreign investors was less than one third at the time of establishment, give the year when it surpassed one third of the total.

		YYYY	MM	* If the company that invested in your company changed either from a foreign investor to another foreign investor or from a foreign investor to a foreign-affiliated
231	Year of establishment or foreign capitalization			holding company, write the initial "Year of establishment or foreign capitalization" instead of the time when the investing company changed.

231 foreign capitalization instead of the time when the investing company changed. 2-4. Reason for which the ratio of shares or equity owned by foreign investors has surpassed one-third of the total shares Select and circle one number from the following.

If your investing company changed from one foreign investor to another foreign investor or from a foreign investor to a foreign-affiliated holding company, write "Reason for which the ratio of shares or equity owned by foreign investors has surpassed one third of the total shares" referring to the initial time instead of at the time when the investor changed.

	1. Newly established by a single company	
241	2. Newly established as a joint venture	* Please include cases in which the ratio of shares or equity owned by foreign investors has surpassed one third of the total shares due to a capital increase after the M&A.
241	3. Merger & Acquisition	
	4. Other	

If you selected "1. In operation" under the "2-1. Operation status", please answer after "3 Employment (Total full-time persons employed)".

However, if you <u>responded to "The FY2018 Basic Survey of Japanese Business Structure and Activities of the Ministry of Economy,</u> <u>Trade and Industry,</u>" fill in the survey items only <u>within the red frames</u>. The "Basic Survey of Japanese Business Structure and Activities" is a <u>designated statistical survey conducted by the Ministry of Economy, Trade and Industry for those companies with 50 employees or more and</u> <u>with capital of 30 million yen or more</u>. For details, refer to page 5 of the "Notes for Completing the Survey Form."

If you selected an answer <u>other than</u> "1. In operation" under the "2-1. Operation status", please answer after 9 Investment environment in Japan.

3-1. Types and functions of establishments in Japan

311	Total full-time persons employed	* "Full-time employee:
312	(Number of foreign full-time persons included in the figure above)	casual em * "Full-time
313	Salaried directors	have beer
314	(Number of foreign salaried directors included in the figure above)	unspecifie * "Regular
315	Full-time employees	means a p employee.
316	(Number of foreign full-time employees included in the figure above)	limit on the
317	Regular employees, regular staff	company of hours a
318	(Number of foreign regular employees, regular staff included in the figure above)	*Please do temporary temporary
319	Part-timers, casual employees	* If there ar

Full-time employees" refers to regular mployees, regular staff, part-timers, and asual employees

(Persons)

* "Full-time employees" refers to those who have been employed for a period unspecified or at least one month

"Regular employees and regular staff" means a person who is a regular employee, for whom generally there is no limit on the term of employment contract (including retirement system), at your company and works a prescribed number of hours a week.

*Please do not include the number of temporary workers contracted from a temporary staffing agency. * If there are no applicable figures, write "-."

3-2. Total full-time persons employed (entered in 311 "Total") for each prefecture

		321	322			321	322
		Total full-time persons employed	Number of foreign full-time persons included in the figure above			Total full-time persons employed	Number of foreign full-time persons included in the figure above
1	Hokkaido			25	Shiga		
2	Aomori			26	Kyoto		
3	Iwate			27	Osaka		
4	Miyagi			28	Hyogo		
5	Akita			29	Nara		
6	Yamagata			30	Wakayama		
7	Fukushima			31	Tottori		
8	Ibaragi			32	Shimane		
9	Tochigi			33	Okayama		
10	Gunma			34	Hiroshima		
11	Saitama			35	Yamaguchi		
12	Chiba			36	Tokushima		
13	Tokyo			37	Kagawa		
14	Kanagawa			38	Aichi		
15	Niigata			39	Kochi		
16	Toyama			40	Fukuoka		
17	Ishikawa			41	Saga		
18	Fukui			42	Nagasaki		
19	Yamanashi			43	Kumamoto		
20	Nagano			44	Oita		
21	Gifu			45	Miyazaki		
22	Shizuoka			46	Kagoshima		
23	Aichi			47	Okinawa		
24	Mie				Total		

4. Types and functions of establishments

4-1. Types and functions of establishments in Japan

F	Please enter the	nun	nbe	r of	f est	abli	shr	nen	ts fo	r ea	ich	of th	ne fi	unct	ions	s be	low				(L	Inits	5:	No.	of e	stat	blish	nme	ents)
		411		412		413		414		415			416			417													
		Corporate planning			Sales and marketing		Research and development		Manufacturing and processing		Distribution		Finance			Human resources													
1	No. of establishments																												

*If an establishment bears multiple functions, enter it in each applicable function. Enter "-" if there is no applicable figure.

4-2. Location of regional headquarters

		_										
	Does your compar	ny serve as a	regional headquarter	s that contro	ols functions (No	ote 2) of bases that have a	capital relation	onship with the				
	foreign parent con	foreign parent company (Note 1) in the Asia and Oceania region?										
421	Circle the corresponding number.											
		-										
	1. Yes	2. No										
(Note	Note 1) Parent company hereafter refers to the principal foreign investor entered in item 105 "Name of the principal foreign investor."											
(Note	2) Function refe	rs to those lis	sted in the following un	der "Functi	ons".							
	This is for compan	ies that answ	vered "1. Yes" in item	421.								
		nd regional b	ases does your compa	any control?	PAlso, what fund	ctions in those bases does	your compan	у				
	control?	onding ocupt	wand ragion's number	r and calact	the correspond	ing function(s) from the fun	otion column					
			nultiple answers poss		the conespond							
	Country/Region	Function	Country/Region	Function		Country/Region	Function					
422	1. China		7. Thailand		13. Australia	1						
	2. Hong Kong		8. Indonesia		14. New Zea	aland						
	3. Taiwan		9. Cambodia		15. Japan							
	4. South Korea		10.The Philippines		(Japanese c company)	ompanies other than your						
	5. India		11. Malaysia			and Oceania regions		-				
	6. Vietnam		12. Singapore		(Country/Re							
	This is for those th	at answered	in item 421 "2. No", or	answered	"1. Yes", but has	s a regional headquarters i	n the Asia an	nd Oceania region				
	other than your co											
						ses in the Asia and Oceani						
						s? Circle the corresponding that number (multiple answ						
			it company acts as the). Select 21. Not				
	Country/Region				Function	Country/Regior	า	Function				
	1. China		9. Cambodia	<u> </u>		16. Other Asia and Ocear						
423	2. Hong Kong		10. The Philipp	ines		(Country/Region)					
	3. Taiwan		11. Malaysia			17. North America						
	4. South Korea		12. Singapore			18. Central and South Am	nerica					
	5. India		13. Australia			19. Europe						
	6. Vietnam		14. New Zealar	nd		20. Middle East/Africa						
	7. Thailand		15. Japan			21. Not established						
	8. Indonesia		(Japanese compa									
			other than your co	ompany)								

Functions	1. Corporate Planning	2. Sales and Marketing	3. Research and development	4. Manufacturing and processing
Functions	5. Distribution	6. Finance	7. Human resources	8. Other

5. Sales turnover and purchase turnover

5-1. Sales turnover

5-1. Sale	es turnover	(¥ million)	
511	Total sales turnover		* If your business is banking, life insurance or non-life insurance, write the current expenses. If your business is other finance, write the operating expenses.
512	Exports (included in 511)		* Write the amount of goods directly exported by your company carrying out customs procedures in its own name.
513	Exports to principal foreign investors (included in 512)		* Enter the exports from the principal foreign investor you put in Item 105
514	Exports to Asian region (included in 512)		"Name of the principal foreign investor." * If there are no applicable figures, write ""
515	Royalty income (included in 511)		* If the amount is less than 1 million, write "0".

5-2. Purchase turnover

5-2. Purc	chase turnover	(¥ million)	-
521	Total purchase turnover		* If your business is banking, life insurance or non-life insurance, write the current expenses. If your business is other finance, write the operating expenses.
522	Imports (included in 521)		* Write the amount of goods directly imported by your company carrying out
523	Imports from the principal foreign investors (included in 522)		customs procedures in its own name. * Enter the imports from the principal foreign investor you put in Item 105
524	Imports from Asian region (included in 522)		"Name of the principal foreign investor."

* If the amount is less than 1 million, write "0"

6. Expenses

6-1. Payments to the principal foreign investor

Enter the payments to the principal foreign investor you entered in Item 105 "Name of the principal foreign investor" based on accounting data. (¥ million)

611	Dividends				*
612	Interest on loans				
613	Royalties				

6-2. R&D expenses

				(.	iiiiiioii)	
	·					* If there are no applicable figures,
621	In-house R&D expenses					* If the amount is less than 1 millior
622	Expenses for R&D commission					
623	Research grants					

6-3. Plant and equipment investments

			(¥ millic	
				assets (including construction in process account and excluding land) during fiscal year 2013 before
				depreciation.
631	Plant and equipment investment (excluding land)			* If there are no applicable figures, write ""

7. Profit

				(+	
701	Current profit ($ riangle$ indicates a loss)				
702	Current net income (\triangle indicates a loss)				

* If there are no applicable figures, write "-." * If the amount is less than 1 million, write "0".

* Add $\,\Delta\,$ before figures when you have made a loss in the current profit or the current net income.

8. Assets

				(¥	<u>million)</u>
801	Total assets				
802	Total net assets				

(¥ million)

(¥ million)

, write "-."

on, write "0".

If there are no applicable figures, write "-." f If the amount is less than 1 million, write "0".

9. Investment environment in Japan

9-1. What is attractive about expanding business in Japan? Please select up to 5 top items from the following and circle the corresponding number.

	1	Income levels are high. Customer volume for products and services is high (large market).		Extensive infrastructure (transportation, energy, communications, etc.)
		Sensitive to added value and trends in products and services.	10	Solid financial environment, financing opportunities
:	2 Proving ground for measuring competitiveness of new products and services		11	Extensive breaks and incentives
	3	Concentration of global companies and affiliates	12	Extensive business support organizations
911	4	Gateway to the Asian market. Optimal location for regional headquarters.	13	Low cost of doing business (labor, real estate, etc.)
	5	Availability of quality personnel	14	Developed living environment
	6	Geographical advantage for accessing headquarters and countries your company manages.	15	Legal provisions regarding intellectual property is extensive
	7	Very open business regulations	16	Increased demand is projected due to the Olympic Paralympic Games 2020
	8	High quality research and development environment	17	Other (specify":)

9-2. What do you think are factors inhibiting expanding business in Japan?

Pleas	e se	lect up to 5 top items from the following an	d circle the correspo	onding number.
	1	Difficulty securing personnel. (management, engineers, persons with language skills, common labor, etc.)	8	Complicated administrative procedures (long time required from application to approval, complicated procedures, etc.)
	2	High standard that users demand from products and services (quality, delivery, price, etc.)	9	Shortage of information and support services (shortage of market information in English, underdeveloped support organizations, etc.)
	3	High cost of doing business (labor, tax, real estate, etc.)	10	Difficulty securing financing (difficult loan conditions, regulations regarding financing)
921	4	Exclusivity and distinctiveness of the Japanese market (intragroup transactions, connections,	11	Living environment for foreigners (admittance system of schools, hospitals, etc. for foreigners; lifestyle differences, etc.)
521		business practices, etc.)	12	Concerns regarding radiation exposure
	5	Difficult M&A environment (legal system, resistance to foreign capital)	13	Concerns regarding natural disasters such as earthquakes and tsunamis
	6	Not enough breaks and incentives 6 (tax privileges, lack of available 14 assistance, etc.)		Other (specify":)
	7	Strict regulations, permits and license system (legal restraints, product planning and inspection, etc.)		

10. Cost of doing business in Japan

What do you think are inhibiting factors with regards to the cost of doing business in Japan?

Please select up to 3 top items from the following and circle the corresponding number.

	1	Labor costs		Facility costs (plant, information systems, office equipment, etc.)	9	Utilities (electric, gas, plumbing, etc.)
1001	2	Rent (office space)	6	Distribution costs	10	Land leasing costs
	3	Tax liability	7	Communication costs	11	Other(specify":)
	4	Land acquisition costs	8	Social security costs		

11. Employment and human resources in Japan

1-1. What do you think are inhibiting factors in securing Japanese personnel?

Please select **up to 3 top items** from the following and circle the corresponding number.

	1	High standards of compensation such as salary, etc.
	2	High standards of non-obligatory welfare costs
	3	Recruiting and hiring costs
	4	Strict labor regulations
1111	5	Lack of mobility in the labor market
	6	Underdeveloped employment agency services
	7	Business communication difficulties in English
	8	Other (specify":)

12. Business Partnerships with Japanese companies

12-1.What is the total number of Japanese companies that your company partnered with?

Please select **only one** from the following and circle the corresponding number.

	1	Less than 1 company
	2	1 company
1211	3	2-4 companies
	4	5-9 companies
	5	More than 10 companies

11-2. What do you think are inhibiting factors in securing foreign personnel?

Please select **up to 3 top items** from the following and circle the corresponding number.

	1	High standards of compensation such as salary, etc.	
	2	High standards of non-obligatory welfare costs	
	3	Difficulties obtaining permanent residence	
	4	Difficulties obtaining work visas	
	5	Difficulties obtaining visa for domestic workers and babysitters	
1121	6	Difficulty finding residential accommodation	
	7	Lack of medical facilities with English speaking staff	
	8	Lack of international schools	
	9	Difficulty finding employment for spouse	
	10	Business communication difficulties in Japanese	
	11	Other (specify":)	

12-2.What was the advantage in partnering with a Japanese company?

Please select **only one** from the following and circle the corresponding number.

* Please respond only if you answered no. 2-5 in 12-1.

	1	Made entering the Japanese market easier
	2	Achieved business stabilization and expansion
	З	Served as foothold for Asia market expansion
1221	4	Gained outstanding technology and expertise
	5	Learned Japanese business practices
	6	Made use of partner's human and corporate network
	7	Raised trust and reliability from customers
	8	Other (specify:)

13. What are your future plans for business partnerships with Japanese companies?

Please select only one from the following and circle the corresponding number.

	1301		Aggressively promote business partnerships with Japanese companies
		2	Partner with Japanese companies as needed
			Not considering business partnerships with Japanese companies
		4	Do not know

14. What are your thoughts on your company's hiring outlook for this year?

Please select only one from the following and circle the corresponding number.

	1401	1	Will increase staff
		2	Maintain current conditions
		3	Will reduce staff

15. Future business expansion in Japan

What are your thoughts on future business expansion in Japan? Please select just one from the following and circle the corresponding number.

	1501	1	Planning business expansion
		2	Maintain current conditions
		3	Planning to downsize
		4	Discontinue operations

This completes the survey. Thank you for your cooperation.