

これからのファッションを考える研究会 ~ファッション未来研究会~

第4回 これからの時代のラグジュアリーと海外需要獲得に向けて

Norbert Leuret
LVMH Moët Hennessy - Louis Vuitton Japan K.K.

December 8, 2021



- > Luxury is eternal. It has always existed. And it will always exist.
- Luxury is based on craftsmanship (something made by hands), rare materials (example: cashmere), innovation (design and/or technology), desirability (not easy to find, buy, high image).
- > Luxury is very sustainable. Products last for many years. Can be transmitted from generation to generation.
- Luxury product is not only a tangible good. Can be experimental (hotel, spa).



- Demand from foreign markets goes through:
- Establishments of flagships Louis Vuitton, Dior, CELINE, Tiffany etc. have flagships in their country of origin and in all key markets.
- Good communication through physical events and digital presence.
- Logical pricing strategy (not create too large differences between markets).
- A selective distribution.
- A brand with history-heritage.
- Management teams who have an international mind.