




Reference Material A: List of actions



Main action categories

Legend:  Organizational measures
 Legal measures
 Technical measures




Monitoring

Identify suspicions or early indications of risk occurrence

-  Identifying early signs caused by laws/regulations (e.g., policy consideration)
-  Identifying early signs caused by the private enterprise (e.g., suspicious behavior)




Identifying whether risk has occurred

-  Understanding number of risk occurrences and track record (e.g., number of law enforcement cases/internal occurrences, etc.)






Pre-response

Prevention/ reduction of the probability of risk occurrence

-  Guideline development, storage location/service selection, alternative data/operation, etc.
-  Conclusion of a contract for data sharing and usage
-  Access restrictions, take-out controls, prevention of unauthorized access



Reduction of impact when occurring

-  Guideline development, ensuring accountability and transparency
-  Conclusion of a contract for data sharing and usage
-  Data protection and encryption






Post-response




Protective measures
Pursuit of liability



-  Assess the impact of risk, initiate initial response
-  Protective measures and liability enforcement based on contracts or applicable laws

Prevention of recurrence




-  Review of internal operations, business partners, and services used
-  Review of contracts
-  Review and identification of issues in technical measures



List of actions/measures: Monitoring 1/2

Legend:  Organizational measures
 Legal measures
 Technical measures




Category 1	Category 2	Subject of action	E.g. of measures
Identify suspicions or early indications of risk occurrence	 Identifying early signs caused by laws/regulations	Own company	<p>(Especially in the legislative phase), grasp the content of the regulation and timing of its enforcement as part of regulation study</p> <ul style="list-style-type: none"> • Contact the legal department of the head office/local subsidiary • Use/refer to websites of government agencies and think tanks in each country (Ministries, JICA, etc.) • Exchange and gather information within the community (industry associations, etc.) • Participate in study webinars and opinion-gathering events by government and legislative bodies • Consult with experts (law firms, etc.) <p>(Especially after enforcement) Check for changes in regulations and future updates</p> <ul style="list-style-type: none"> • Same as the above
	 Identifying early signs caused by the private enterprise	Own company	<p>Check/monitor for signs of risk within the company</p> <ul style="list-style-type: none"> • Detect abnormal behavior of PCs/devices, check logs <ul style="list-style-type: none"> - Access from/to IP addresses/devices not normally used, abnormal network traffic, large file downloads/uploads, log deletions/changes, etc. • Check compliance with information handling policies and employee working conditions <ul style="list-style-type: none"> - Collection/disposal of materials, restrictions on access/ projection, restrictions on bringing in and using personal USBs and memories, etc. - Frequent entry/exit outside working hours, unusually long overtime hours vs. the workload, etc.
		Business partners/service providers	<p>Check the security level of business partners/service providers</p> <ul style="list-style-type: none"> • Check the data handling policy of business partners/service providers <ul style="list-style-type: none"> - Storage (location, system) , confidentiality, data access rights, scope of disclosure, etc. • Check the status of data protection measures at business partners/service providers (certification, etc.)
			<p>Check for signs of risk at business partners</p> <ul style="list-style-type: none"> • Request periodic reports from business partners <ul style="list-style-type: none"> - Status of information storage and data sharing/utilization, disposal reports, etc. - Changes to the policy for handling provided data, and expected impact, etc.





List of actions/measures: Monitoring 2/2

Legend:  Organizational measures
 Legal measures
 Technical measures

Category 1	Category 2	Subject of action	E.g. of measures
Identifying whether risk has occurred	 Understanding number of risk occurrences and track record (law enforcement cases)	Own company	<p>Check for enforcement and track record of relevant laws/regulations</p> <ul style="list-style-type: none"> • Contact the legal department of the head office/local subsidiary • Exchange and gather information within the community (industry associations, etc.) • Consult with experts (law firms, etc.) <p>Check the content of precedents, when a trial is held</p> <ul style="list-style-type: none"> • Check the court information for each country • Consult with experts (law firms, etc.)
	 Understanding number of risk occurrences and track record (internal occurrences)	Own company Business partners/service providers	<p>Check the number of incidents in the company</p> <ul style="list-style-type: none"> • Aggregate and share the number of incidents, including violations of internal data use rules unauthorized accesses and leaks by employees <p>Check the number of incidents in business partners/service providers</p> <ul style="list-style-type: none"> • Receive reports on violations of contracts, unauthorized use or leakage by employees to confirm the occurrence situation




List of actions/measures: Pre-response¹ 1/3


Legend:  Organizational measures
 Legal measures
 Technical measures

Category 1	Category 2	Subject of action	E.g. of measures
Prevention/ reduction of the probability of risk occurrence	 Guideline development	Own company	<p>Define guidelines/policies for data sharing/utilization in the company</p> <ul style="list-style-type: none"> • Definition/determination of confidential/secret data, scope of access, data handling and disclosure <p>Raise internal awareness of international data governance</p> <ul style="list-style-type: none"> • Disseminate guidelines and policies (company regulations, training, etc.)
	 Storage location/service selection	Own company	<p>Identify the location of data storage and where critical data is stored</p> <ul style="list-style-type: none"> • Confirm internal/external storage location, confidentiality and security level of each critical data <p>Review/select data storage locations and recipients/service providers for data with risk concerns</p> <ul style="list-style-type: none"> • Select storage locations and services with lower risks • Restrict data transfers to specific countries to avoid being subject to government access <p>Decentralize critical data and keep it at multiple locations</p> <ul style="list-style-type: none"> • (If cross-border transfer is not restricted), duplicate and store data in multiple domestic and international locations
	 Alternative data/operations	Own company	<p>When the use of specific data is restricted, consider operations without it</p> <ul style="list-style-type: none"> • Use alternative data • Omit or simplify processes that use specific data in operations
	 Compliance and response to regulatory requirements and exceptions	Own company	<p>Check regulatory requirements and determine response as needed</p> <ul style="list-style-type: none"> • Check requirements (building a local data center, domestic operation system, etc.) • Determine whether to respond based on business benefits and inevitability after considering feasibility in technology, human resources, and cost <p>Comply with requirements/conditions for exceptional measures</p> <ul style="list-style-type: none"> • Check and comply with conditions of exceptional measures (e.g., conditional cross-border transfer restrictions)

1. For more information on “pre-responses” for data management, such as the guideline development, please refer to the readers and guides in the “Data Spaces Academy” of the Information-technology Promotion Agency (IPA), as supplementary information to the manual <https://www.ipa.go.jp/digital/data/data-spaces-academy.html>

List of actions/measures: Pre-response 2/3




Legend:  Organizational measures
 Legal measures
 Technical measures







Category 1	Category 2	Subject of action	E.g. of measures
Prevention/ reduction of the probability of risk occurrence	 Conclusion of a contract for data sharing and usage	Own company	<p>Conclude confidentiality agreements with employees</p> <ul style="list-style-type: none"> Conclude nondisclosure agreements with employees who handle confidential/secret data, or require them to submit a written pledge (upon joining the company, resignation or termination of a contract, or transferring during employment)
		Business partners	<p>Conclude contracts with business partners on data handling and use</p> <ul style="list-style-type: none"> Conclude agreements on data handling conditions and authority (confidentiality obligations, scope and purpose of data to be used, audit compliance, handling of derivative data and IP rights, restriction of data scope, etc.) <ul style="list-style-type: none"> For details of the items, refer to the model agreement in the “Contract guidelines for the use of AI and data¹” and “Data collaboration platform rules Ver. 1.0²” (METI) (For mandatory data disclosure), agree as a distributor/manufacturer on the scope of third-party disclosure, rights and conditions of data acquisition and provision, etc., with buyers of equipment (For data localization), check and consider using Intra Group Data Transfer Agreements (IGDTAs) that incorporate provisions that comply with the cross-border transfer regulations of multiple countries
		Service providers	<p>Conclude contract with service providers on data handling and use</p> <ul style="list-style-type: none"> Conclude agreement on data handling conditions and authority (e.g., target data processing, processing methods/restrictions on processors/rights to use processed data, IP rights) <p>Confirm/define the terms of use of platform services</p> <ul style="list-style-type: none"> Confirm the scope of data use in the PF service (setting and managing the sharing destination for each type of data), obligations/responsibilities of the PF service providers, and obligations/rights of the data recipients

1. https://www.meti.go.jp/policy/mono_info_service/connected_industries/sharing_and_utilization/20200619002.pdf




2. https://www.meti.go.jp/policy/mono_info_service/digital_architecture/model_kiyaku.pdf



List of actions/measures: Pre-response 3/3

Legend:  Organizational measures
 Legal measures
 Technical measures




Category 1	Category 2	Subject of action	E.g. of measures
Prevention/ reduction of the probability of risk occurrence	 Access restrictions/take-out control	Own company	<p>Set access restrictions and controls for each system</p> <ul style="list-style-type: none"> • Manage access rights, control network traffic, check, monitor, and notify logs for specific systems and their data <p>Grant access rights to user IDs, and identify/authenticate appropriate accessors</p> <ul style="list-style-type: none"> • Limit employees who can operate a particular system by granting access rights to IDs • Identify and authenticate access persons (passwords, IC cards, etc.)
	 Prevention of unauthorized access	Own company	<p>Detect and block unauthorized access from outside</p> <ul style="list-style-type: none"> • Install firewalls at the connection points with external networks • Update OS and software on devices and keep them up-to-date • Conduct periodic analysis of logs and other data
Reduction of impact when occurring	 Guideline development	Own company	<p>Organize internal escalation routes and actions in case of incidents</p> <ul style="list-style-type: none"> • Clarify the contact point in the company when an incident is detected • Define where to contact for details, responsibilities, and actions for each event • Define external stakeholders/accountable parties and how and where to contact them
	 Ensuring accountability and transparency	Own company	<p>Ensure transparency to external stakeholders</p> <ul style="list-style-type: none"> • Communicate the company's information management system and laws with which it complies
	 Conclusion of a contract for data sharing and usage	Business partners/ service providers	<p>Agree with business partners/service providers on responsibility, response/compensation when risks occur</p> <ul style="list-style-type: none"> • Agree on stakeholder responsibilities, penalties for violations, dispute resolution methods, access to government, and how to respond to legal requests
	 Data protection and encryption	Own company	<p>Make data unavailable to outsiders through encryption</p> <ul style="list-style-type: none"> • Indicate the origin of data using digital watermarking technology • Protect data using encryption keys and encryption technology • Anonymize data




List of actions/measures: Post-response 1/2

Legend:  Organizational measures
 Legal measures
 Technical measures

Category 1	Category 2	Subject of action	E.g. of measures
Protective measures Pursuit of liability	 Assess the impact of risk, initiate initial response	Own company	<p>Identify actual risks occurred</p> <ul style="list-style-type: none"> Clarify responsible departments based on guidelines and company rules Analyze data logs and identify data leakage routes Analyze and identify damages and business impact from risks <p>Notify and explain to customers, business partners, and other key stakeholders</p> <ul style="list-style-type: none"> Notify and publicize the date/time of risk occurrence as soon as possible Provide explanations of details of the occurrence and the scope of its impact (customer/shareholder briefings, etc.)
	 Protective measures and liability enforcement based on contracts or applicable laws	Own company	<p>Take internal measures against violations within the company</p> <ul style="list-style-type: none"> Take internal measures against violations based on company rules or non-disclosure agreements <p>Require safeguards based on laws/regulations</p> <ul style="list-style-type: none"> Confirm the rights held in the country/region (safeguards under regulations, IP laws, etc.) Confirm consistency with international rules agreed to by that country (WTO agreements, economic partnership agreements, etc.)
		Business partners/service providers	<p>Take protective measures and pursue liability against business partners/service providers based on contracts</p> <ul style="list-style-type: none"> Notify the breach of the contract Request recovery measures or claims for compensation based on the contract

List of actions/measures: Post-response 2/2

Legend:  Organizational measures
 Legal measures
 Technical measures

Category 1	Category 2	Subject of action	E.g. of measures
Prevention of recurrence	 Review of internal operations, business partners, and services used	Own company	<p>Terminate or change internal operations</p> <ul style="list-style-type: none"> Clarify the causes of risks for the target operations Terminate operations or examine check items and processes for the target operations to avoid risks (e.g., double-check the destination of data) <p>Terminate or change the services used</p> <ul style="list-style-type: none"> Check for alternative services and compare the cost and quality when switching <p>Review the scope and method of data provision to business partners</p> <ul style="list-style-type: none"> Review the method and scope of data provision by the company to its business partners <p>Request business partners to prevent recurrence</p> <ul style="list-style-type: none"> Request business partners to consider measures to prevent recurrence, including security improvement and thorough information management and reporting Receive reports on progress of recurrence prevention measures
	 Review of contract	Own company	<p>Review company guidelines</p> <ul style="list-style-type: none"> Add new clauses to the company guidelines based on risk factors/content
		Business partners/service providers	<p>Review contracts with business partners and service providers</p> <ul style="list-style-type: none"> Review contracts with business partners/service providers based on risk factors, etc.
	 Review and identification of issues in technical measures	Own company	<p>Examine technical measures and review responses</p> <ul style="list-style-type: none"> Identify risk factors, and the status of internal systems and data management Study of appropriate technical measures and review existing measures (access restrictions, control of take-out, prevention of unauthorized access, data protection and encryption)