

# Across-Market Platform Competition in Mobile App Economy

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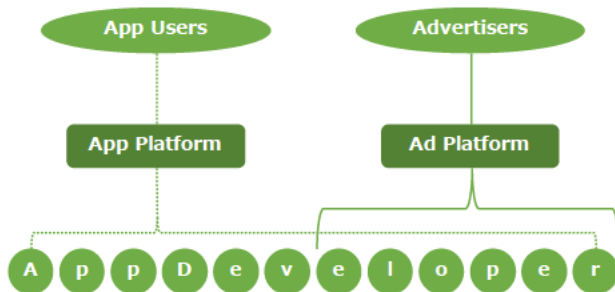
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# Section 1

## Introduction

# Industry Background



- ▶ App developers have **two revenue channels**
  1. app sales via app platform market
    - ▶ intermediation between users and developers of apps
  2. in-app advertising via ad platform market
    - ▶ intermediation between advertisers and ad-funded apps
- ▶ Co-existence of **two distinct platform markets**:

## Dominant Market Power

- ▶ Big market for mobile apps
    - ▶ Trades of apps are intermediated by app platforms  
e.g., Apple App Store / Google Play Store
    - ▶ Total revenue of **paid apps** (Statista Inc.)
      - ▶ USD 2.7 billion in 2019 / USD 3.6 billion in 2020
  - ▶ Policy concerns
    - ▶ Dominant market power of app platforms
      - ▶ Consumers are locked into an app store once they buy an Android or Apple device
      - ▶ The gatekeeper position enables Google and Apple to charge a **monopolistic 30% commission** on app sales
      - ▶ Claimed by Epic Game, Spotify, and others
- cf. Digital Markets Act (2020), Cabral et al (2021)

## Dominant Market Power + Market Opacity

- ▶ Mobile ad market is bigger
  - ▶ App developers shift revenue source toward **in-app advertising**
    - ▶ As of September 2020, 92.3% of iOS apps and 96.5% of Android apps are **free of charge** (Statista Inc.)
  - ▶ Larger than app market (Statista Inc.)  
2019 USD 189 billion (ads) >>> USD 2.7 billion (app)
- ▶ Advertising matching (display ads)
  - ▶ Real-time matching between ad-funded apps and advertisers is facilitated by ad platforms
    - ▶ also called ad network or ad exchange
    - ▶ Google AdMob / InMobi / Apple iAd (–2016)
  - ▶ Google holds a strong, nearly **monopoly** position
    - ▶ **35%** of the value of advertising is, on average, captured by ad platforms (Competition & Markets Authority, 2020)
    - ▶ Very opaque... **Some money is “lost”** (Cabral et al., 2021)

# Research Purpose

- ▶ Ongoing policy debates
  - ▶ Two platform markets are **discussed separately**
    - ▶ Monopolies in app markets are bad
    - ▶ Advertising markets are opaque
- ▶ An overlooked point of view
  - ▶ **Across-market platform competition**
    - ▶ App and ad platforms are competing for app developers' revenue sources
    - ▶ Competition affects developers' business model choices
- ▶ The purpose of this study is to **develop a unified model** capturing the complex interplay between distinct platforms

## 3 models

### 1. 1 app platform vs. 1 ad platform

- ▶ Current iOS app economy
  - ▶ Apple App Store vs. Google AdMob
- ▶ App and ad platforms compete in commission
  - ▶ app commission ( $r$ )  $\searrow \Rightarrow$  # of paid apps  $\nearrow$
  - ▶ ad commission ( $\tau$ )  $\searrow \Rightarrow$  # of ad-funded apps  $\nearrow$
- ▶ RESULT
  - ▶ App and ad commissions should be set at the same level in terms of social welfare:  $r = \tau$
- ▶ IMPLICATION
  - ▶ Current: app commission (15-30%) < ad commission (35%-)  
→ Oversupply of paid apps
  - ▶ Recent social pressure on app platforms might not be good  
→ Excessive shift from in-app advertising to fee-based business model (Sokol & Zhu, 2021)

## Main Findings (cont'd)

- 1 app platform vs. 2 independent ad platforms
  - ▶ Current iOS app economy
    - ▶ Apple App Store vs. Google AdMob & InMobi
  - ▶ RESULT
    - ▶ Fierce ad platform competition
      - ⇒ ad commission ( $\tau$ ) ↘ ⇒ app commission ( $r$ ) ↘
    - ▶ Undersupply of paid apps
- 1 app platform integrating one of 2 ad platforms
  - ▶ Current Android app economy
    - ▶ Google Play Store vs. Google AdMob & InMobi
  - ▶ Past iOS app economy
    - ▶ Apple App Store vs. Apple iAd & Google AdMob
  - ▶ RESULT
    - ▶ Integrated platform can benefit from the shut down of its ad platform division
  - ▶ IMPLICATION
    - ▶ Why Apple terminated iAd in 2016?



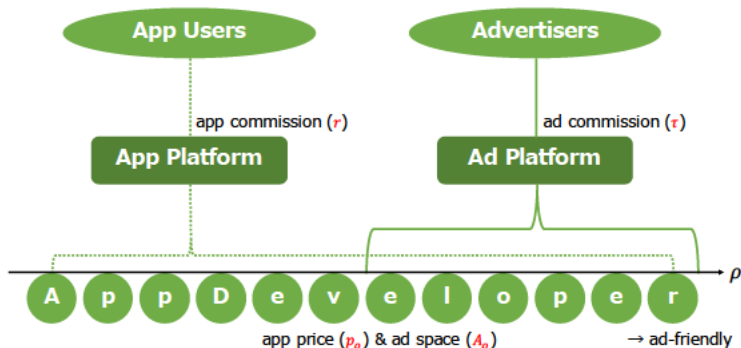
1. Platforms intermediating trades between buyers and sellers
  - ▶ Hagiü (2009), Karle et al. (2020), and others
  - ▶ dual role/hybrid platforms
    - ▶ Hagiü et al. (2020), Kittaka (2020), Zennyö (2021)
2. Advertising-financed (media) platforms
  - ▶ Anderson & Coate (2005) and others
  - ▶ multi-homing
    - ▶ Ambrus et al. (2016), Athey et al. (2018)
  - ▶ ad-blockers
    - ▶ Anderson & Gans (2011), Despotakis et al. (2021)
3. Ad networks
  - ▶ D'Annunzio & Russo (2020)

## Section 2

# Benchmark Model

# Model with 1 App Platform and 1 Ad Platform

## ► Model overview



## ► Timing

- App and ad platforms set  $r$  and  $\tau$ , respectively
- Each app developer chooses a pair of  $(p_\rho, A_\rho)$

# App Developers

- ▶ Mass 1 of app developers:
  - ▶  $\rho \in [0, \bar{\rho}]$  denotes the type of app developers
    - ▶  $\rho \sim G(\rho)$  w/ p.d.f.  $g(\rho)$
- ▶ Profit function of app  $\rho$

$$\pi_\rho = \underbrace{(1-r)p_\rho D_\rho(p_\rho, A_\rho)}_{\text{app sales}} + \underbrace{(1-\tau)\beta(\rho)A_\rho D_\rho(p_\rho, A_\rho)}_{\text{in-app advertising}} \quad (1)$$

- ▶  $p_\rho \geq 0$ : price of app  $\rho$
- ▶  $A_\rho \geq 0$ : amount of ads displayed in app  $\rho$
- ▶  $D_\rho(\cdot, \cdot)$ : demand of app  $\rho$  (detailed later)
- ▶  $\beta(\rho)$ : per-user ad revenue generated from a unit of ads
  - ▶  $\beta(\rho) > 0$  and  $\beta'(\rho) > 0$  for all  $\rho$
  - ▶ prices paid by winning bidders (Choi and Jeon, 2020)

## App Users

- ▶ Mass 1 of users:
  - ▶ Every user,  $i \in [0, 1]$ , is ex-ante identical and negligibly small
- ▶ User  $i$ 's utility from the consumption of app  $\rho$

$$\varepsilon_{i\rho} - p_\rho - \delta(\rho)A_\rho \quad (2)$$

- ▶  $\varepsilon_{i\rho}$ : match value of app  $\rho$  to user  $i$ 
  - ▶  $\varepsilon_{i\rho} \sim F(\varepsilon)$  w/ p.d.f.  $f(\varepsilon)$
- ▶  $\delta(\rho)$ : disutility created by a unit of ads in app  $\rho$ 
  - ▶  $\delta(\rho) > 0$  and  $\delta'(\rho) < 0$  for all  $\rho$

Assumptions

$$\beta'(\rho) > 0 \text{ and } \delta'(\rho) < 0$$

- ▶ Low  $\rho$ : GoodNote  $\rightarrow$  High  $\rho$ : Twitter

## App Developers' Business Model Choice

- ▶ App demand (monopolistic competition)
  - ▶ User  $i$  buys app  $\rho$  if and only if she gains a positive surplus

$$D_\rho = \Pr(\varepsilon_{i\rho} > p_\rho + \delta(\rho)A_\rho) \quad (3)$$

$$= 1 - F(p_\rho + \delta(\rho)A_\rho) \quad (4)$$

- ▶ Profit of app developer  $\rho$

$$\pi_\rho = (1 - r)p_\rho D_\rho + (1 - \tau)\beta(\rho)A_\rho D_\rho \quad (5)$$

$$= \left\{ (1 - r)p_\rho + (1 - \tau)\beta(\rho)A_\rho \right\} \cdot \left\{ 1 - F(p_\rho + \delta(\rho)A_\rho) \right\} \quad (6)$$

- ▶ App developer  $\rho$  chooses a combination of  $(p_\rho, A_\rho)$ 
  - paid apps if  $p_\rho > 0$  and  $A_\rho = 0$
  - ad-funded apps if  $p_\rho = 0$  and  $A_\rho > 0$

# Across-Market Platform Competition

- ▶ Profits of two platforms

$$\Pi_{App}(r) = \int_0^{\bar{\rho}} r p_{\rho} D_{\rho} dG(\rho) \quad (7)$$

$$\Pi_{Ad}(\tau) = \int_0^{\bar{\rho}} \tau \beta(\rho) A_{\rho} D_{\rho} dG(\rho) \quad (8)$$

- ▶ App platform sets an ad valorem commission of  $r$  for intermediation of app sales
- ▶ Ad platform sets an ad valorem commission of  $\tau$  for intermediation of advertising matching
  - ▶ so-called “ad tech tax”

# Surplus

- ▶ Consumer surplus

$$CS = \int_0^{\bar{p}} \int_{p_\rho + \delta(\rho)A_\rho}^{\infty} \{\varepsilon - p_\rho - \delta(\rho)A_\rho\} dF(\varepsilon)dG(\rho) \quad (9)$$

- ▶ App developer surplus

$$ADS = \int_0^{\bar{p}} \pi_\rho dG(\rho) \quad (10)$$

- ▶ Social welfare:  $W = CS + ADS + \Pi_{App} + \Pi_{Ad}$



# Timing and Solution Concept

- ▶ Timing of the game
  1. app and ad platforms choose  $r$  and  $\tau$ , respectively
  2. app developers choose a combination of  $(p_\rho, A_\rho)$
- ▶ Subgame perfect equilibrium

## Analysis of Stage 2

- ▶ Profit of app  $\rho$

$$\pi_\rho(p_\rho, A_\rho) = (1-r) \left\{ p_\rho + \underbrace{\frac{(1-\tau)\beta(\rho)}{1-r}}_{\text{effective marginal advertising revenue per user}} A_\rho \right\} D_\rho \quad (11)$$

effective marginal advertising revenue per user

### Proposition 1

A threshold  $\hat{\rho}(r, \tau)$  exists such that

- ▶ apps with  $\rho < \hat{\rho}(r, \tau)$  choose  $(p_\rho, A_\rho) = (p^+, \mathbf{0})$ 
  - ▶ where  $p^+$  solves  $1 - F(p^+) = p^+ f(p^+)$
- ▶ apps with  $\rho > \hat{\rho}(r, \tau)$  choose  $(p_\rho, A_\rho) = (\mathbf{0}, A^+(\rho))$ 
  - ▶ where  $A^+(\rho) = p^+ / \delta(\rho)$

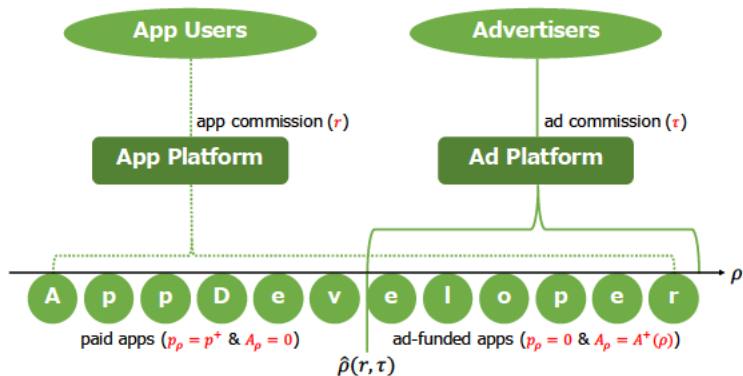
$$\rho = \hat{\rho}(r, \tau) \iff \frac{(1-\tau)\beta(\hat{\rho})}{1-r} = \delta(\hat{\rho})$$

LHS effective marginal advertising revenue per user

RHS marginal advertising disutility

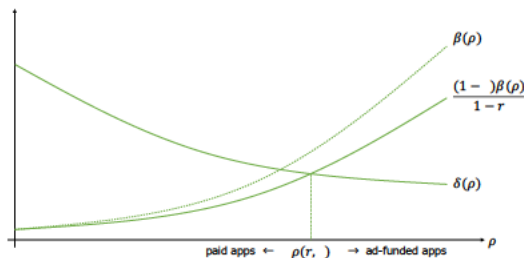
## Analysis of Stage 2 (cont'd)

► Illustration of Proposition 1



## Analysis of Stage 2 (cont'd)

- ▶ Determinant of threshold  $\hat{\rho}$ :  $\frac{(1-\tau)\beta(\hat{\rho})}{1-r} = \delta(\hat{\rho})$



### Corollary 1

$$\frac{\partial \hat{\rho}(r, \tau)}{\partial r} < 0 \text{ and } \frac{\partial \hat{\rho}(r, \tau)}{\partial \tau} > 0 \text{ hold}$$

- ▶ Across-market platform competition
  - ▶ Kawaguchi et al (2021)'s counterfactual analysis
    - ▶ an exogenous reduction in app commission increases app download prices and decreases the amount of advertisements

## Analysis of Stage 1: Welfare Maximization

- ▶ With the results of Proposition 1,  $W$  can be rewritten as

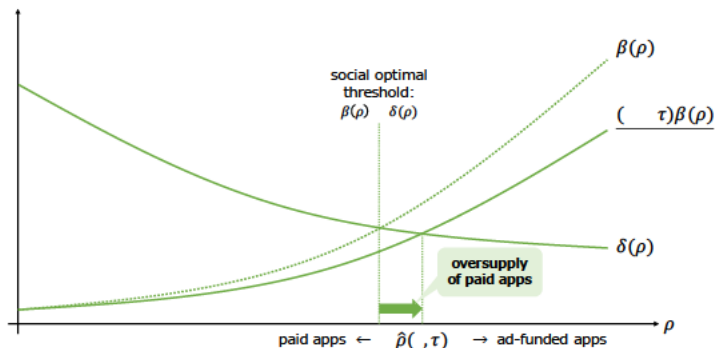
$$\int_0^{\bar{\rho}} \int_{p^+}^{\infty} \varepsilon dF(\varepsilon)dG(\rho) + p^+ D^+ \int_{\hat{\rho}(r,\tau)}^{\bar{\rho}} \frac{\beta(\rho) - \delta(\rho)}{\delta(\rho)} dG(\rho) \quad (12)$$

Proposition 2

If a policymaker chooses  $r$  and  $\tau$  to maximize social welfare, then these commission rates are set to be the same, i.e.,  $r = \tau$ .

## Analysis of Stage 1: Welfare Maximization (cont'd)

### ► Illustration of Proposition 2



- Current app economy: over-supply of paid apps (?)  
app commission ( $r$ ) 30% → 15%  
ad commission ( $\tau$ ) at least 35% (CMA Report, 2020)

## Analysis of Stage 1: Platform Competition

- ▶ Profits of platforms:

$$\Pi_{App}(r, \tau) = \int_0^{\hat{\rho}(r, \tau)} r p^+ D^+ dG(\rho) \quad (13)$$

$$\Pi_{Ad}(r, \tau) = \int_{\hat{\rho}(r, \tau)}^{\bar{\rho}} \tau \beta(\rho) \frac{p^+}{\delta(\rho)} D^+ dG(\rho) \quad (14)$$

- ▶ Assumption for the existence and uniqueness of equilibrium:

$$\frac{g'(\hat{\rho})}{g(\hat{\rho})} + \frac{\beta'(\hat{\rho})}{\beta(\hat{\rho})} + \frac{\delta'(\hat{\rho})}{\delta(\hat{\rho})} < \frac{(1-\tau)\beta''(\hat{\rho}) - (1-r)\delta''(\hat{\rho})}{(1-\tau)\beta'(\hat{\rho}) - (1-r)\delta'(\hat{\rho})} < \frac{g'(\hat{\rho})}{g(\hat{\rho})} + 2\frac{\beta'(\hat{\rho})}{\beta(\hat{\rho})} \quad (15)$$

- ▶ Both functions  $\beta(\cdot)$  and  $\delta(\cdot)$  are not too convex and not too concave

## Analysis of Stage 1: Platform Competition (cont'd)

- ▶ FOCs:

$$\frac{\partial \Pi_{App}}{\partial r} = p^+ D^+ \left( G(\hat{\rho}(r, \tau)) + r g(\hat{\rho}(r, \tau)) \frac{\partial \hat{\rho}(r, \tau)}{\partial r} \right) = 0 \quad (16)$$

$$\frac{\partial \Pi_{Ad}}{\partial \tau} = p^+ D^+ \left( \int_{\hat{\rho}(r, \tau)}^{\bar{\rho}} \frac{\beta(\rho)}{\delta(\rho)} dG(\rho) - \tau \frac{\beta(\hat{\rho}(r, \tau))}{\delta(\hat{\rho}(r, \tau))} g(\hat{\rho}(r, \tau)) \frac{\partial \hat{\rho}(r, \tau)}{\partial \tau} \right) = 0 \quad (17)$$

- ▶ With Condition (15),  $r$  and  $\tau$  are **strategic complements**
  - ▶ Bertrand-like price competition



## Analysis of Stage 1: Platform Competition (cont'd)

### Proposition 3

- ▶ With Condition (15), a unique equilibrium  $(r^*, \tau^*)$  exists
- ▶ Paid apps are over-supplied in terms of social welfare if and only if  $r^* < \tau^*$ , or equivalently

$$\frac{\delta(\rho^*)}{\beta(\rho^*)} \int_{\rho^*}^{\bar{\rho}} \frac{\beta(\rho)}{\delta(\rho)} dG(\rho) > G(\rho^*) \quad (18)$$

- ▶ A (simple) sufficient condition:  $G(\rho^*) < 1/2$  (Corollary 2)
  - ▶ Ratio of paid apps is less than 50%
    - ▶ Over 90% of apps are free of charge
  - ▶ This sufficient condition does NOT depend on  $r$  and  $\tau$

## Section 3

# Ad-Platform Competition

## Independent Ad Platforms

- ▶ Two competing ad-platforms ( $j = 1, 2$ )
  - ▶ homogeneous (perfect competition)
    - ▶ App developers choose an ad platform with lower  $\tau_j$

$$\Pi_{Ad}^j = \begin{cases} \int_0^{\bar{\rho}} \tau_j \beta(\rho) A_\rho D_\rho dG(\rho) & \text{if } \tau_j < \tau_k \\ \frac{1}{2} \cdot \int_0^{\bar{\rho}} \tau_j \beta(\rho) A_\rho D_\rho dG(\rho) & \text{if } \tau_j = \tau_k \\ \mathbf{0} & \text{if } \tau_j > \tau_k \end{cases} \quad (19)$$

- ▶ Standard Bertrand competition leads to  $\tau_1^{**} = \tau_2^{**} = \mathbf{0}$
  - ▶ App commission  $r^{**}$  also declines due to strategic complementarity
    - ▶  $\mathbf{0} < r^{**} = r(\mathbf{0}) < r(\tau^*) = r^*$

Proposition 4

Paid apps are under-supplied in terms of social welfare

## Across-Market Platform Integration

- ▶ App platforms (used to) operate an ad platform
  - ▶ Google is operating AdMob in addition to Play Store
  - ▶ Apple used to operate iAd in addition to App Store until 2016

### Proposition 5

Even if the app platform integrates either one of two ad platforms, the equilibrium outcome remains the same as that of Proposition 4

- ▶ Standard Bertrand competition leads to  $\tau_1^{**} = \tau_2^{**} = 0$
- ▶ It engenders a low app commission as well
  - ▶  $r^{**} < r^*$

## Benefit from the Shut-Down of Ad-Platform Division

### Proposition 6

The integrated platform benefits from the shut down of its ad platform division. Formally, it follows that

$$\Pi_{App}(r^*, \tau^*) > \Pi_{App}(r^{**}, \tau^{**}) + \Pi_{Ad}^1(r^{**}, \tau^{**}) \quad (20)$$

#### ► Intuition:

- Termination of iAd mitigates ad platform competition
  - ad commission ( $\tau$ ) ↗
  - it increases # of paid apps and enables Apple to keep charging a high app commission
  - app commission revenue ↗
- This might be one of the reasons why Apple terminated iAd

## Section 4

# Discussion & Conclusion

## Discussion

- ▶ In 2021, Apple introduced “AppTrackingTransparency” (ATT)
  - ▶ App developers have to receive the user’s permission when tracking information essential to providing personalized advertising
  - ▶ This policy change is expected to diminish the value of mobile advertising (Sokol & Zhu, 2021)
- ▶ Insights from the model
  - ▶ ATT is beneficial to Apple
    - ▶ ATT → downward shift of function  $\beta(\cdot)$ 
      - threshold type  $\hat{\rho}(r, \tau)$  ↗
      - # of paid apps ↗ (→ oversupply of paid apps)
      - app commission revenue ↗
  - ▶ Optimal commission rule can be assessed independently of changes in the policy and design of platforms
    - ▶ Result of  $r = \tau$  remains unchanged even if  $\beta(\cdot)$  and  $\delta(\cdot)$  change

# Conclusion

## ▶ Contributions

**Present** Oversupply of paid apps

**Past** Apple's termination of iAd service

**Future** Apple's AppTrackingTransparency (ATT)

- ▶ Results could not be reached without consideration for across-market platform competition

## ▶ Limitations

- ▶ Complex chains of advertising intermediaries are abstracted away from the present model
- ▶ The model assumes monopolistic competition among apps
- ▶ No 1st-party apps are considered (e.g., Apple Music)
- ▶ Sales of devices are not addressed
  - ▶ Google Android OS vs. Apple iOS
  - ▶ See Etro (2021)



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